UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 OR 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 4, 2021

UNIVERSAL ELECTRONICS INC.

(Exact name of Registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 0-21044 (Commission File No.) 33-0204817 (I.R.S. Employer Identification No.)

15147 N. Scottsdale Road, Suite H300, Scottsdale, Arizona 85254-2494 (Address of principal executive offices and zip code)

(480) 530-3000 (Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:
Title of each class Trading Symbol(s) Name of each exchange on which registered

litle of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	UEIC	The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02 Results of Operations and Financial Condition Financial Results for the Quarter Ended September 30, 2021

On November 4, 2021, Universal Electronics Inc. ("UEI") issued a press release reporting financial results for the third quarter ended September 30, 2021 and certain other information.

A copy of UEI's press release is furnished with this Report as Exhibit 99 and incorporated herein by reference.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits. The following exhibits are furnished with this report.

Exhibit No. Description

99 Press Release of UEI, dated November 4, 2021

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Universal Electronics Inc.

Date: November 4, 2021 By: /s/ Bryan Hackworth

Bryan Hackworth Chief Financial Officer (Principal Financial Officer)



Universal Electronics Reports Financial Results for the Third Quarter 2021

SCOTTSDALE, AZ – November 4, 2021 – Universal Electronics Inc. (UEI) (NASDAQ: UEIC) reported financial results for the three and nine months ended September 30, 2021.

"We continue to see long-term demand for innovative home entertainment and automation control solutions," said Paul Arling, UEI's chairman and CEO. "However, macro-economic pressures have persisted. Although third quarter sales were impacted more than anticipated by shipping delays as well as ongoing component shortages, our product mix maintained strong gross margins. Our continued cost controls yielded a record bottom line for both the third quarter and nine months ended September 30, 2021.

"We are leveraging 35 plus years' experience to navigate these immediate challenges. In the third quarter, we secured multiple design wins for control products in the HVAC and home automation channels. As is typical, these long-lived projects are awarded well ahead of shipping dates; therefore, related revenue is expected in late 2022 and 2023. Our goal is to replicate the success we've enjoyed in home entertainment, and we are excited to broaden our foothold in other channels. As always, our vision remains focused on our long-term global opportunity, and we are confident we have the technological innovation, operational prowess, and financial strength to lead the industry."

Financial Results for the Three Months Ended September 30: 2021 Compared to 2020

- GAAP net sales were \$155.6 million, compared to \$153.5 million; Adjusted Non-GAAP net sales were \$155.7 million, compared to \$153.7 million.
- GAAP gross margins were 29.4%, compared to 28.8%; Adjusted Non-GAAP gross margins were 30.4%, compared to 30.0%.
- GAAP operating income was \$8.9 million, compared to \$10.2 million; Adjusted Non-GAAP operating income was \$16.7 million, compared to \$17.0 million.
- GAAP net loss was \$1.0 million, or \$0.07 per share, compared to net income of \$6.2 million or \$0.43 per diluted share; Adjusted Non-GAAP net income was \$14.1 million, or \$1.03 per diluted share, compared to \$13.1 million, or \$0.92 per diluted share.
- At September 30, 2021, cash and cash equivalents were \$58.8 million.

Financial Results for the Nine Months Ended September 30: 2021 Compared to 2020

- GAAP net sales were \$456.7 million, compared to \$458.4 million; Adjusted Non-GAAP net sales were \$457.1 million, compared to \$458.9 million.
- GAAP gross margins were 30.0%, compared to 27.3%; Adjusted Non-GAAP gross margins were 30.8%, compared to 29.8%.
- GAAP operating income was \$26.5 million, compared to \$24.8 million; Adjusted Non-GAAP operating income was \$48.2 million, compared to \$46.5 million.
- GAAP net income was \$11.6 million, or \$0.84 per diluted share, compared to \$26.4 million or \$1.86 per share; Adjusted Non-GAAP net income was \$40.3 million, or \$2.90 per diluted share, compared to \$37.3 million, or \$2.63 per diluted share.

Financial Outlook

For the fourth quarter of 2021, the company expects GAAP net sales to range between \$143 million and \$158 million, compared to \$156.3 million in the fourth quarter of 2020. GAAP earnings per diluted share for the fourth quarter of 2021 are expected to range from \$0.10 to \$0.25, compared to a GAAP earnings per diluted share of \$0.86 in the fourth quarter of 2020.

For the fourth quarter of 2021, the company expects Adjusted Non-GAAP net sales to range from \$143 million to \$158 million, compared to \$156.4 million in the fourth quarter of 2020. Adjusted Non-GAAP earnings per diluted share are expected to range from \$0.65 to \$0.80, compared to Adjusted Non-GAAP earnings per diluted share of \$1.14 in the fourth quarter of 2020. The fourth quarter 2021 Adjusted Non-GAAP earnings per diluted share estimate excludes \$0.55 per share related to, among other things, excess manufacturing overhead costs, stock-based compensation, amortization of acquired intangibles, litigation costs, foreign currency gains and losses and the related tax impact of these adjustments. For a more detailed explanation of Non-GAAP measures, please see the Use of Non-GAAP Financial Metrics discussion and the Reconciliation of Adjusted Non-GAAP Financial Results, each located elsewhere in this press release.

The company continues to believe in its long-term growth targets of sales between 5% and 10% and EPS between 10% and 20%.

Conference Call Information

UEI's management team will hold a conference call today, Thursday, November 4, 2021 at 4:30 p.m. ET / 1:30 p.m. PT, to discuss its third quarter 2021 earnings results, review recent activity and answer questions. To access the call in the U.S. please dial 877-843-0414, and for international calls dial 315-625-3071 approximately 15 minutes prior to the start of the conference. The conference ID is 8575919. The conference call will also be broadcast live on the investor section of the UEI website where it will be available for replay for one year. In addition, a replay will be available via telephone for two business days beginning two hours after the call. To listen to the replay, in the U.S. please dial 855-859-2056, and internationally dial 404-537-3406. The access code is 8575919.

Use of Non-GAAP Financial Metrics

In addition to reporting financial results in accordance with generally accepted accounting principles, or GAAP, UEI provides Adjusted Non-GAAP information as additional information for its operating results. References to Adjusted Non-GAAP information are to non-GAAP financial measures. These measures are not required by, in accordance with, or an alternative for, GAAP and may be different from non-GAAP financial measures used by other companies. UEI's management uses these measures for reviewing the financial results of UEI for budget planning purposes and for making operational and financial decisions. Management believes that providing these non-GAAP financial measures to investors, as a supplement to GAAP financial measures, help investors evaluate UEI's core operating and financial performance and business trends consistent with how management evaluates such performance and trends. Additionally, management believes these measures facilitate comparisons with the core operating and financial results and business trends of competitors and other companies.

Adjusted Non-GAAP net sales is defined as net sales excluding the revenue impact of stock-based compensation for performance-based warrants. Adjusted Non-GAAP gross profit is defined as gross profit excluding the impact of additional Section 301 U.S. tariffs on products manufactured in China and imported into the U.S., excess manufacturing overhead costs, including those related to the COVID-19 pandemic, factory transition costs, loss on the sale of our Ohio call center, gain on the release from our Ohio call center lease obligation guarantee, stock-based compensation expense, depreciation expense related to the increase in fixed assets from cost to fair market value resulting from acquisitions and employee related restructuring costs. Adjusted Non-GAAP operating expenses are defined as operating expenses excluding stock-based compensation expense, amortization of intangibles acquired, changes in contingent consideration related to acquisitions, costs associated with our International Trade Commission litigation efforts, and employee related restructuring and other costs. Adjusted Non-GAAP net income is defined as net income excluding the aforementioned items, the loss on the sale of our Argentina subsidiary, the reversal of a social insurance accrual related to our Guangzhou entity, which was sold in 2018, foreign currency gains and losses, the related tax effects of all adjustments and the effect of a reversal of a reserve of an uncertain tax position related to our Guangzhou entity, which was sold in 2018. Adjusted Non-GAAP diluted earnings per share is calculated using Adjusted Non-GAAP net income. A reconciliation of these financial measures to the most directly comparable GAAP financial measures is included at the end of this press release.

About Universal Electronics

Founded in 1986, Universal Electronics Inc. (NASDAQ: UEIC) is the global leader in wireless universal control solutions for home entertainment and smart home devices. We design, develop, manufacture, ship and support control and sensor technology solutions and a broad line of universal control systems, audio video accessories, and intelligent wireless security and smart home products. Our products and solutions are used by the world's leading brands in the video services, consumer electronics, security, home automation, climate control and home appliance markets. For more information, visit www.uei.com.

Contacts:

Paul Arling, Chairman & CEO, UEI, 480-530-3000

Investors: Kirsten Chapman, LHA Investor Relations, uei@lhai.com, 415-433-3777

Forward-looking Statements

This press release and accompanying schedules contain "forward-looking statements" within the meaning of federal securities laws, including net sales, profit margin and earnings trends, estimates and assumptions; our expectations about new product introductions; and similar statements concerning anticipated future events and expectations that are not historical facts. We caution you that these statements are not guarantees of future performance and are subject to numerous risks and uncertainties, including those we identify below and other risk factors that we identify in our most recent annual report on Form 10-K for the year ended December 31, 2020, and quarterly and periodic reports we have filed with the Securities Exchange Commission (the "SEC") since then. Risks that could affect forward-looking statements in this press release include: our ability to continue anticipating the needs and wants of our customers, and timely develop and deliver products and technologies that will be accepted by our customers; the continued commitment of our customers to their product development strategies that translate into greater demand for our technologies and products as anticipated by management; the continued ordering pattern of our customers as anticipated by management; management's ability to manage its business to achieve its net sales, margins, and earnings through its operating efficiencies, product mix, and gross margin improvement initiatives as guided and as anticipated; our ability to manage our supply chain and logistics interruptions and delays; our ability to enhance and protect the value of our intellectual properties, including our patents and trade secrets, through our licensing and litigation efforts; the effects that natural disasters and public health crises, including the COVID-19 pandemic, have on our business and management's ability to anticipate and mitigate those effects, including the duration, severity and scope of the COVID-19 pandemic, and the actions and restrictions that may be imposed on us and our operations by federal, state, local and international public health and governmental authorities to contain and combat the outbreak and spread of COVID-19, each of which may exacerbate one or more of the aforementioned risks; the impact to our business stemming from the recent press report and Senate inquiry regarding the Chinese work force used in one of our China factories; effects and uncertainties and other factors more fully described in our reports filed with the SEC; and effects that changes in or enhanced use of laws, regulations and policies may have on our business including the impact of trade regulations pertaining to importation of our products and the tariffs imposed upon them. Since it is not possible to predict or identify all of the risks, uncertainties and other factors that may affect future results, the above list should not be considered a complete list. Further, any of these factors could cause actual results to differ materially from the expectations we express or imply in this press release. We make these forward-looking statements as of November 4, 2021, and we undertake no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise.

- Tables Follow -

UNIVERSAL ELECTRONICS INC.

CONSOLIDATED BALANCE SHEETS
(In thousands, except share-related data)
(Unaudited)

	Sep	otember 30, 2021		December 31, 2020
ASSETS				
Current assets:				
Cash and cash equivalents	\$	58,825	\$	57,153
Accounts receivable, net		139,894		129,433
Contract assets		9,173		9,685
Inventories		123,981		120,430
Prepaid expenses and other current assets		6,155		6,828
Income tax receivable		2,877		3,314
Total current assets		340,905		326,843
Property, plant and equipment, net		79,199		87,285
Goodwill		48,510		48,614
Intangible assets, net		20,695		19,710
Operating lease right-of-use assets		17,726		19,522
Deferred income taxes		4,345		5,564
Other assets		2,144		2,752
Total assets	\$	513,524	\$	510,290
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable	\$	85,635	\$	83,229
Line of credit		53,000		20,000
Accrued compensation		24,982		28,931
Accrued sales discounts, rebates and royalties		7,035		10,758
Accrued income taxes		1,598		3,535
Other accrued liabilities		32,522		33,057
Total current liabilities		204,772		179,510
Long-term liabilities:				
Operating lease obligations		11,948		13,681
Contingent consideration		_		292
Deferred income taxes		180		1,913
Income tax payable		1,054		1,054
Other long-term liabilities		332		539
Total liabilities		218,286		196,989
Commitments and contingencies				
Stockholders' equity:				
Preferred stock, \$0.01 par value, 5,000,000 shares authorized; none issued or outstanding		_		_
Common stock, \$0.01 par value, 50,000,000 shares authorized; 24,627,589 and 24,391,595 shares issued on September 30, 2021 and December 31, 2020, respectively		246		244
Paid-in capital		311,964		302,084
Treasury stock, at cost, 11,476,672 and 10,618,002 shares on September 30, 2021 and December 31, 2020, respectively		(339,712)		(295,495)
Accumulated other comprehensive income (loss)		(13,881)		(18,522)
Retained earnings		336,621		324,990
Total stockholders' equity		295,238	_	313,301
Total liabilities and stockholders' equity	\$	513,524	\$	510,290
Total Luomiteo and Stochastical equity	Ψ	313,324	Ψ	510,230

UNIVERSAL ELECTRONICS INC.

CONSOLIDATED STATEMENTS OF OPERATIONS
(In thousands, except per share amounts)
(Unaudited)

	 Three Months En	ded S	eptember 30,	Nine Months Ended September 30,			
	2021		2020	2021		2020	
Net sales	\$ 155,625	\$	153,505	\$ 456,658	\$	458,416	
Cost of sales	109,805		109,349	319,777		333,244	
Gross profit	45,820		44,156	136,881		125,172	
Research and development expenses	7,411		7,696	23,029		22,979	
Selling, general and administrative expenses	29,505		26,214	87,316		77,441	
Operating income	8,904		10,246	26,536		24,752	
Interest income (expense), net	(212)		(268)	(447)		(1,272)	
Loss on sale of Argentina subsidiary	(6,050)		_	(6,050)		_	
Accrued social insurance adjustment	_		_	_		9,464	
Other income (expense), net	(157)		(1,646)	(151)		(1,263)	
Income before provision for income taxes	2,485		8,332	19,888		31,681	
Provision for income taxes	3,440		2,164	8,257		5,267	
Net income (loss)	\$ (955)	\$	6,168	\$ 11,631	\$	26,414	
Earnings (loss) per share:							
Basic	\$ (0.07)	\$	0.44	\$ 0.85	\$	1.90	
Diluted	\$ (0.07)	\$	0.43	\$ 0.84	\$	1.86	
Shares used in computing earnings per share:				,			
Basic	 13,392		13,928	13,622		13,935	
Diluted	 13,392		14,205	13,920		14,189	

UNIVERSAL ELECTRONICS INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands) (Unaudited)

		Nine Months Ended S	September 30,
		2021	2020
Cash flows from operating activities:			
Net income	\$	11,631 \$	26,414
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization		19,719	22,857
Provision for credit losses		1	271
Deferred income taxes		(483)	503
Shares issued for employee benefit plan		977	959
Employee and director stock-based compensation		7,516	6,854
Performance-based common stock warrants		398	525
Impairment of long-term assets		_	57
Loss on sale of Argentina subsidiary, net of cash transferred		5,960	_
Accrued social insurance adjustment		_	(9,464)
Loss on sale of Ohio call center		_	712
Changes in operating assets and liabilities:			
Accounts receivable and contract assets		(12,129)	11,556
Inventories		(4,466)	30,466
Prepaid expenses and other assets		2,872	601
Accounts payable and accrued liabilities		(7,416)	(50,507)
Accrued income taxes		(1,664)	2,023
Net cash provided by operating activities		22,916	43,827
Cash flows from investing activities:			
Acquisitions of property, plant and equipment		(8,782)	(10,864)
Acquisitions of intangible assets		(3,626)	(5,254)
Payment on sale of Ohio call center			(500)
Net cash used for investing activities		(12,408)	(16,618)
Cash flows from financing activities:			(
Borrowings under line of credit		71,000	70,000
Repayments on line of credit		(38,000)	(88,000)
Proceeds from stock options exercised		991	
Treasury stock purchased		(44,217)	(9,822)
Contingent consideration payments in connection with business combinations			(3,091)
Net cash used for financing activities		(10,226)	(30,913)
Effect of foreign currency exchange rates on cash and cash equivalents		1,390	(3,452)
Net increase (decrease) in cash and cash equivalents		1,672	(7,156)
Cash and cash equivalents at beginning of period		57,153	74,302
Cash and cash equivalents at end of period	\$	58,825 \$	67,146
Clash and clash equivalents at that of period	Ψ	30,023	07,140
Supplemental cash flow information:			
Income taxes paid	\$	8,235 \$	3,242
Interest paid	\$	375 \$	1,404

UNIVERSAL ELECTRONICS INC. RECONCILIATION OF ADJUSTED NON-GAAP FINANCIAL RESULTS (In thousands, except per share amounts) (Unaudited)

Three Months Ended September 30,		Nine Months Ended Sept			ember 30,		
	2021		2020		2021		2020
\$	155,625	\$	153,505	\$	456,658	\$	458,416
	124		187		398		525
\$	155,749	\$	153,692	\$	457,056	\$	458,941
\$	109,805	\$	109,349	\$	319,777	\$	333,244
	_		_		_		(3,523)
	(1,347)		(1,618)		(3,568)		(6,346)
	_		_		_		(570)
	_		_		542		_
	(39)		(36)		(116)		(146)
	(65)		(66)		(194)		(198)
	_		_		_		(204)
	108,354		107,629		316,441		322,257
\$	47,395	\$	46,063	\$	140,615	\$	136,684
	29.4 %		28.8 %		30.0 %		27.3 %
	0.1 %		0.1 %		0.1 %		0.1 %
	— %		— %		— %		0.8 %
	0.9 %		1.1 %		0.8 %		1.4 %
	— %		— %		— %		0.1 %
	— %		— %		(0.1)%		— %
	0.0 %		0.0 %		0.0 %		0.0 %
	0.0 %		0.0 %		0.0 %		0.0 %
	— %		— %		— %		0.1 %
	30.4 %		30.0 %		30.8 %		29.8 %
\$	36,916	\$	33,910	\$	110,345	\$	100,420
	(2,433)		(2,224)		(7,400)		(6,708)
	(277)		(1,232)		(830)		(4,023)
	(13)		204		180		2,428
	(3,529)		(1,614)		(10,006)		(1,614)
					111		(287)
\$	30,664	\$	29,044	\$	92,400	\$	90,216
	\$ \$ \$	\$ 155,625 124 \$ 155,749 \$ 109,805 — (1,347) — (39) (65) — 108,354 \$ 47,395 \$ 47,395 \$ 29.4 % 0.1 % — % 0.9 % — % 0.0 % 0.0 % 0.0 % 30.4 % \$ 36,916 (2,433) (277) (13) (3,529) —	\$ 155,625 \$ 124 \$ 155,749 \$ \$ 109,805 \$ (1,347) (39) (65) (108,354 \$ 47,395 \$ \$ 29.4 % 0.1 % % 0.9 % % 0.0 %	2021 2020 \$ 155,625 \$ 153,505 \$ 124 187 \$ 155,749 \$ 153,692 \$ 109,805 \$ 109,349 — — (1,347) (1,618) — — (39) (36) (65) (66) — — 108,354 107,629 \$ 47,395 \$ 46,063 29.4 % 28.8 % 0.1 % 0.1 % — % — % — % — % — 0.9 % 1.1 % — % — % — 0.0 % 0.0 % — 0.0 % 0.0 % — 0.0 % 0.0 % — 0.0 % 30.0 % \$ 36,916 \$ 33,910 (2,433) (2,224) (277) (1,232) (13) 204 (3,529) (1,614) — —	\$ 155,625 \$ 153,505 \$ 124	2021 2020 2021 \$ 155,625 \$ 153,505 \$ 456,658 124 187 398 \$ 155,749 \$ 153,692 \$ 457,056 \$ 109,805 \$ 109,349 \$ 319,777 — — — (1,347) (1,618) (3,568) — — — — — 542 (39) (36) (116) (65) (66) (194) — — — 108,354 107,629 316,441 \$ 47,395 \$ 46,063 \$ 140,615 29.4 % 28.8 % 30.0 % 0.1 % 0.1 % 0.1 % 0.9 % 1.1 % 0.8 % — — — 0.9 % 1.1 % 0.8 % — — % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % 0.0 % <t< td=""><td>2021 2020 2021 \$ 155,625 \$ 153,505 \$ 456,658 \$ 124 \$ 155,749 \$ 153,692 \$ 457,056 \$ \$ 109,805 \$ 109,349 \$ 319,777 \$ — — — — (1,347) (1,618) (3,568) — — — — — 542 (39) (36) (116) (65) (66) (194) — — — 108,354 107,629 316,441 \$ 47,395 \$ 46,063 \$ 140,615 \$ 29.4 % 28.8 % 30.0 % 0.1 % 0.9 % 1.1 % 0.8 % — — — — — — — — — — — — 0.9 % 1.1 % 0.8 % — — — — — — — — —</td></t<>	2021 2020 2021 \$ 155,625 \$ 153,505 \$ 456,658 \$ 124 \$ 155,749 \$ 153,692 \$ 457,056 \$ \$ 109,805 \$ 109,349 \$ 319,777 \$ — — — — (1,347) (1,618) (3,568) — — — — — 542 (39) (36) (116) (65) (66) (194) — — — 108,354 107,629 316,441 \$ 47,395 \$ 46,063 \$ 140,615 \$ 29.4 % 28.8 % 30.0 % 0.1 % 0.9 % 1.1 % 0.8 % — — — — — — — — — — — — 0.9 % 1.1 % 0.8 % — — — — — — — — —

UNIVERSAL ELECTRONICS INC. RECONCILIATION OF ADJUSTED NON-GAAP FINANCIAL RESULTS

(In thousands, except per share amounts)

(Unaudited)

	T	hree Months E	nded Se	ptember 30,		Nine Months En	ptember 30,	
		2021		2020		2021		2020
Operating income:								
Operating income - GAAP	\$	8,904	\$	10,246	\$	26,536	\$	24,752
Stock-based compensation for performance-based warrants		124		187		398		525
Section 301 U.S. tariffs on goods imported from China (1)		_		_		_		3,523
Excess manufacturing overhead and factory transition costs (2)		1,347		1,618		3,568		6,346
Loss on sale of Ohio call center (3)		_		_		_		570
Gain on release from Ohio call center lease obligation guarantee (4)		_		_		(542)		_
Stock-based compensation expense		2,472		2,260		7,516		6,854
Adjustments to acquired tangible assets (5)		65		66		194		198
Amortization of acquired intangible assets		277		1,232		830		4,023
Change in contingent consideration		13		(204)		(180)		(2,428)
Litigation costs (6)		3,529		1,614		10,006		1,614
Employee related restructuring and other costs		_		_		(111)		491
Adjusted Non-GAAP operating income	\$	16,731	\$	17,019	\$	48,215	\$	46,468
	_						_	
Adjusted pro forma operating income as a percentage of net sales		10.7 %)	11.1 %)	10.5 %		10.1 %
J								
Net income (loss):								
Net income (loss) - GAAP	\$	(955)	\$	6,168	\$	11,631	\$	26,414
Stock-based compensation for performance-based warrants	-	124	•	187	-	398	•	525
Section 301 U.S. tariffs on goods imported from China (1)				_		_		3,523
Excess manufacturing overhead and factory transition costs (2)		1,347		1,618		3,568		6,346
Loss on sale of Ohio call center (3)						_		570
Gain on release from Ohio call center lease obligation guarantee (4)		_		_		(542)		_
Stock-based compensation expense		2,472		2,260		7,516		6,854
Adjustments to acquired tangible assets (5)		65		66		194		198
Amortization of acquired intangible assets		277		1.232		830		4.023
Change in contingent consideration		13		(204)		(180)		(2,428)
Litigation costs (6)		3,529		1,614		10,006		1,614
Employee related restructuring and other costs		_		_		(111)		491
Loss on sale of Argentina subsidiary (7)		6,050		_		6,050		_
Accrued social insurance adjustment (8)		_		_		_		(9,464)
Foreign currency net (gain)/loss		166		1,597		755		1,388
Income tax provision on adjustments		995		(1,408)		195		(1,483)
Other income tax adjustments (9)		_		_		_		(1,303)
Adjusted Non-GAAP net income	\$	14,083	\$	13,130	\$	40,310	\$	37,268
			-		-		-	<u> </u>
Diluted shares used in computing earnings per share:								
GAAP		13,392		14,205		13,920		14,189
Adjusted Non-GAAP		13,636		14,205		13,920		14,189
Diluted earnings (loss) per share:								
Diluted earnings (loss) per share - GAAP	\$	(0.07)	\$	0.43	\$	0.84	\$	1.86
Total adjustments	\$	1.10	\$	0.49	\$	2.06	\$	0.76
Adjusted Non-GAAP diluted earnings per share	\$	1.03	\$	0.92	\$	2.90	\$	2.63

- (1) The nine months ended September 30, 2020 include costs directly attributable to the additional Section 301 U.S. tariffs implemented in 2018 on goods manufactured in China and imported into the U.S.
- (2) The three and nine months ended September 30, 2021 and 2020 include excess manufacturing overhead costs due to the expansion of our manufacturing facility in Mexico where products destined for the U.S. market are now manufactured. These products destined for the U.S. market were previously manufactured in China. Additionally, the nine months ended September 30, 2020 includes excess manufacturing overhead costs incurred as we temporarily shut-down our China and Mexico-based factories as a result of the COVID-19 pandemic.
- (3) Consists of the loss recorded on the sale of our Ohio call center in February 2020.
- (4) Consists of the gain associated with the January 2021 release from our guarantee of the lease obligation related to our Ohio call center which was sold in February 2020.
- (5) Consists of depreciation related to the mark-up from cost to fair value of fixed assets acquired in business combinations.
- (6) Consists of expenses related to our International Trade Commission ("ITC") investigation of Roku, Inc. and certain other related entities. We have requested the ITC to issue a permanent limited exclusion order prohibiting the importation of certain products into the United States due to their infringement of our patents.
- (7) Consists of the loss recorded on the sale of our Argentina subsidiary in September 2021.
- (8) Consists of the reversal of a social insurance accrual related to our Guangzhou entity, which was sold in 2018. The indemnification agreement related to the sale of our Guangzhou entity expired in the second quarter of 2020.
- (9) The nine months ended September 30, 2020 includes the reversal of a reserve of an uncertain tax position related to our Guangzhou entity, which was sold in 2018. The indemnification agreement related to the sale of our Guangzhou entity expired in the second quarter of 2020.